



Executive Director
James Mueller

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Executive Director Report
October 23, 2024
Board Meeting

1) Operational Issues and Highlights

Project Highlight:

On **January 9, 2024** the PVWC service area was hit by a 3" rain event over the course of 1 day on top of already saturated ground conditions and rapid snowmelt that exacerbated surface flooding. Interim measures were deployed by the Maintenance Dept. during that event including: placement of concrete barriers and sandbags around New Street reservoir; removing recently downed trees in the drainage channel; and pre-deployment of mobile 6" pumps into the field to pump out flood waters as needed. These interim measures prevented New Street reservoir from becoming inundated with extreme flooding that occurred during the storm. In **September 2024**, as part of a more permanent flood protection plan, inhouse staff from the PVWC Maintenance Dept began work to install drainage improvements at the New Street reservoir. These improvements included: enlarging two (2) existing stormwater retention vaults to significantly increase volume to 100-200% of the original size; constructing three (3) new retention basins to allow for pipe alignment transitions and connections of different pipe sizes; and placement of almost 500' of new 24" and 48" drainage pipes to route stormwater around the reservoir. The next phase of planned work is to construct a berm on the edge of the park across Mountain Ave where Barbour Pond is located. This next phase of work is being coordinated with NJDEP and Passaic County by the Engineering Dept. Thank you to our maintenance staff who led the inhouse effort to install the new drainage improvements including: **Mike Marotta, Joe Aldighieri, Mike Nigro, Fredrick Brewer, Freddy Frazier, Dante Guerro, John Jones, Carlos Ocasio, and Franklin Santana**. Supporting staff from Engineering, Maintenance and Distribution departments included: **Jaro Adamkiewicz, Devon Augustin, Bryant Avelino, Andre Beltre, Chris Cummings, Maheem Harley, Jeff Holmes Jr., Tommy Leonard, Kevin McKay, Marcelo Menina, Cory Parker, Melvin Rivera, Craig Stoker, Javier Velez, Gabriel Velasquez, Javier Velez, and John Wisniewski**.



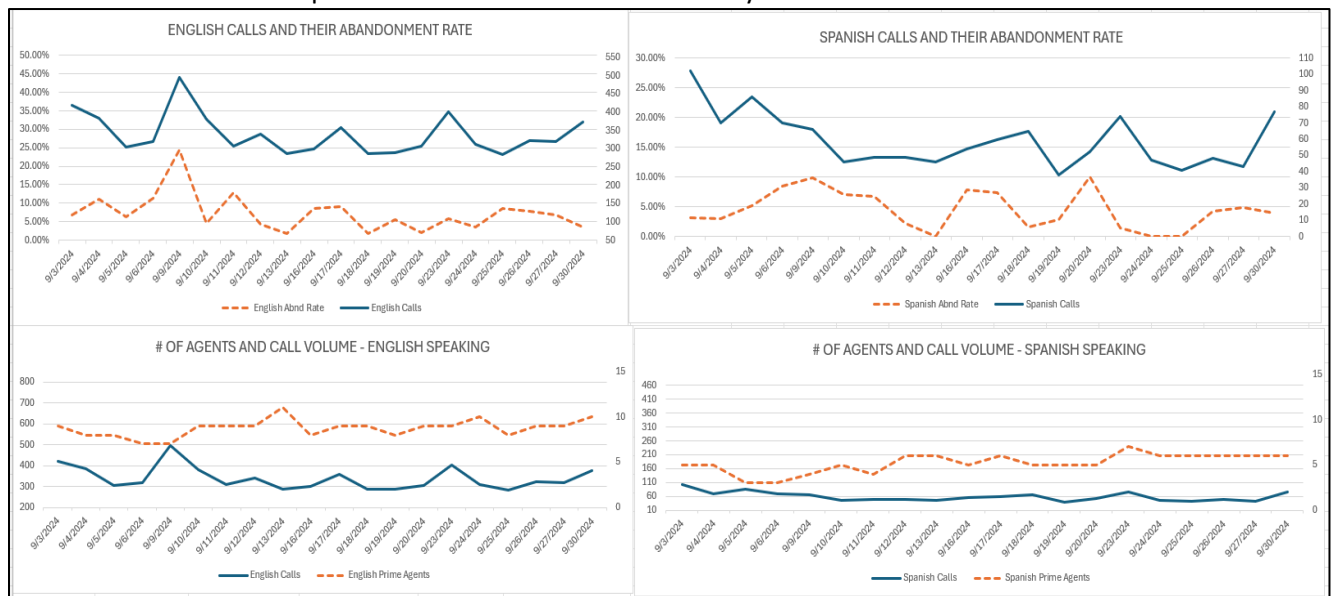
Environmental Health and Safety (EH&S)

A Toxic Catastrophe Prevention Act (TCPA) regulatory inspection was conducted by the New Jersey Department of Environmental Protection from March 4-7 and March 11, 2024. Several deficiencies were identified during the inspection that triggered notices of violation. As a result, we recently received a final signed consent order from the State in late September 2024. The consent order outlines corrective actions to be completed within 30 to 180 days. Additionally, we were fined \$46,000 as a penalty for noncompliance with the PVWC TCPA program plan that was drafted in 2021. We are following all corrective actions identified in the consent order including required submittals and compliance timelines as well as processing payment for the fine.

Since August 5, 2024 **Francine Stafford** has been working as a contract employee reporting directly to me as my **Sr. Advisor on EH&S**. She has been working closely with the Maintenance and Purification departments on issues related to the TCPA program and other health and safety issues. Ms. Stafford has worked with staff in these two departments to identify best practices and corrective actions stemming from regulatory inspections, recent internal audits and drills, and actual incidents. She has created a dashboard to track these corrective actions, worked with ODHR on standardizing incident reporting and training for the workers compensation program, and will continue to refine and expand our EH&S program in collaboration with all PVWC departments and staff.

Customer Service

- Otilia Espino, Assistant Customer Service Supervisor, was able to utilize our video chat feature with 2 different customers. In these two instances, it was difficult for the customers to understand the resolution to their inquiry/dispute. The video chat allowed a seamless experience with both customers. There were also 3 in-person appointments with PVWC customers.
- We received an email from a customer who has been dealing with a series of life-threatening health issues and wanted to thank **Maria Malfa, Billy Bici, Eddie Soriano, Michele Brown, Nicole Iurato, Otilia Espino and Lisa Hernandez**. His *“experience was a totally, refreshing different one...each representative made me feel like and old friend, more interested in how I was feeling, how I was doing, sharing common reflections of loss, personal advice for strength and guidance...”* The customer also stated that the reps made him feel like he was the only customer that mattered at that time.



Pumping & Power

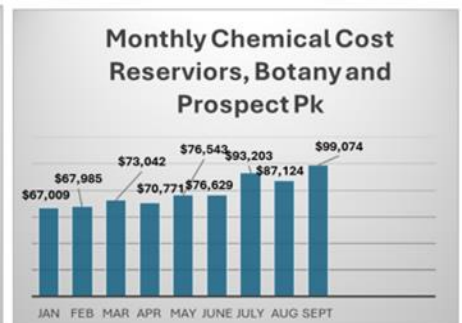
- Planned and executed the operation of all 4 new Emergency Generators and provided power to the entire Little Falls site for 8 hours.
- Conducted the Dam Security Inspections of PVWC's Dams with Dam Safety Personnel.
- PVWC had only 1 day this month where we supplied over 100 MG.

Monthly Pumping & Power Metrics						
Date	Interconnection Flow (MG)	Total Monthly Volume (MG)	Monthly Average (MG)	Max Day Volume (MG)	Wanaque Flow (MG)	Filter Plant Flow (MG)
1/31/2024	-	2362.74	79.7	82.52	1170.1	1192.64
2/29/2024	-	2168.99	74.79	82.52	1123.4	1045.59
3/31/2024	-	2258.14	72.84	86.53	1169.5	1088.64
4/30/2024	-	2267.44	75.58	81.85	1119.91	1147.53
5/31/2024	-	2460.84	79.38	90.81	1082.4	1378.44
6/30/2024	-	2871.38	95.71	114.71	1219.4	1651.98
7/31/2024	-	3016.46	97.31	105.77	1208.1	1808.36
8/31/2024	-	2875.36	92.75	100.01	1135.9	1739.46
9/30/2024	-	2748.31	92.81	102.11	1149.4	1643.91

Purification/Laboratory

- All filters met the SWTR requirements. Combined filter effluent turbidity met the SWTR requirements. Ozone contractors achieved inactivation ratio. Distribution system met SWTR requirements.

Date	Lab Report Total Samples Collected		
	In-House	Outside	Total # of Positive Coliforms
1/31/2024	1064	52	0
2/29/2024	985	111	0
3/31/2024	993	101	0
4/30/2024	992	122	0
5/31/2024	1166	135	0
6/30/2024	1218	85	3
7/31/2024	1167	40	3
8/31/2024	1417	8	3
9/30/2024	1237	102	2



Distribution

The hydrant flushing program ramped back up in March and we have flushed 2,676 hydrants to date.

Monthly Distribution Metrics									
Date	Hydrants			Main Breaks		Curb Boxes	Mark-outs		Meters
	Flushed	Contractor Repaired	In-House Repaired	In-house Repaired	Contractor Repaired	# Excavated	Total	Emergency	Replaced
1/31/2024	0	34	31	21	3	28	1930	185	276
2/29/2024	1	21	17	18	2	36	2462	159	325
3/31/2024	85	47	17	4	1	37	2462	125	206
4/30/2024	216	47	11	3	0	45	2911	152	261
5/31/2024	730	60	14	4	0	80	2563	164	320
6/30/2024	283	44	15	8	2	78	2321	154	287
7/31/2024	234	0	15	2	0	100	2206	119	315
8/31/2024	488	0	15	2	0	135	2191	121	307
9/30/2024	639	12	20	7	2	111	1997	128	278

The hydrant flushing program ramped back up in March and we have flushed almost 2,700 hydrants to date.

Engineering

**Water Transmission Main Improvements to the Industrial Loop, Paterson - Contract No. 22-B-7
Grade Construction**

- The new 48-inch main, valves, hydrants and interconnection to convey water from the New Street to Levine gradient has been completed. The mains have been thoroughly tested, flushed and placed into service on 10/15/24. The contractor is continuing with the installation of electrical and instrumentation controls for the SCADA system for communication of pressures and flows to the Pump Station. Contractor continuing installation of pressure relief on the 51-inch transmission main on Totowa Avenue at the Molly Ann Brook.

**Project 24-PE-04: Development of a Facility Plan and Basis of Design for PFAS Treatment at the LFWTP
Black & Veatch**

- Conducted an in-person/virtual project kick-off meeting with PVWC on September 12, 2024
- PVWC continues to upload the requested information requested by B&V and held a coordination meeting with Cornwall, PVWC and Mott/BV
- B&V had Kickoff/Multiple coordination meetings with design project execution team.B&V to conduct conditions assessment: Site visit scheduled week of October 28th, 2024.

**Concrete Restoration within Clifton, Passaic, Lodi, North Arlington and West Milford - Contract No. 24-B-16
D&L Paving Contractors, Inc.**

- Contractor completed all outstanding work in Lodi and North Arlington

Roadway Pavement Restoration - Contract No. 23-B-09

Mike Fitzpatrick Contractors

- Completed all work North Arlington, moved to Paterson

Purchasing

- Purchasing has been working with various departments to schedule interviews and finalize proposals for the financial management system vendor selection as well as the proposals for storage and distribution planning. The next round of professional services contracts are being prepared for solicitation over the next several months.
- Below are the metrics for the Purchasing department.

Monthly Purchasing Metrics														
Date	Active Contracts					Field Purchase Orders					Purchase Orders			
	Chemical	Construction	Professional Service	Procurement	Awarded	Invoiced	Cancelled	Awaiting Invoicing	Awaiting Approval	Reserved	Invoiced	Cancelled	Awaiting Receipt	Contract Related
1/31/2024	21	35	101	13	7	259	14	12	2	91	38	1	47	11
2/29/2024	10	27	119	10	5	147	5	5	4	15	38	1	47	18
3/31/2024	10	27	120	11	7	173	2	18	8	80	31	0	50	14
4/30/2024	10	28	121	11	8	141	1	18	1	14	25	1	22	8
5/31/2024	10	28	121	11	4	166	3	9	12	119	24	1	42	4
6/30/2024	10	28	121	11	1	157	2	8	21	12	20	0	26	7
7/31/2024	10	28	124	14	12	210	1	10	29	33	16	0	30	4
8/31/2024	10	28	125	14	1	206	3	9	15	56	27	0	29	1

Maintenance

Monthly Maintenance Metrics		
Date	Work Orders	
	Initiated	Completed
1/31/2024	335	224
2/29/2024	290	232
3/31/2024	303	257
4/30/2024	169	112
5/31/2024	179	81
6/30/2024	127	89
7/31/2024	220	177
8/31/2024	192	164
9/30/2024	208	113

- The maintenance department continues to perform corrective and preventative maintenance on the Little Falls Water Treatment plant and the Distribution system. Over 1,400 work orders have been completed year-to-date through September 2024.

Organizational Development and Human Resources

- Equal Employment Opportunity (EEO) training has commenced and will conclude once employees at all levels have received training. The initiative will ensure that all employees are equipped with the knowledge and skills to contribute to a workplace that upholds equal opportunity principles.
- ODHR is also scheduling workers' compensation training based on new forms and reporting procedures being developed in collaboration with the EH&S department.
- ODHR metrics are being revamped and are anticipated to be available next month.

Communications & Intergovernmental Coordination

77 new users signed up for RAVE and the total users are now at **4012**, a significant increase over the last few months. **13** alerts were sent out in September 2024. **40** social media posts were published across our four (4) platforms: Facebook, Instagram, X, and Linked In.



Passaic Valley Water Commission

Communications Metrics													
Date	Rave Notifications									Social Media			
	Paterson	Passaic	Clifton	Prospect Park	Lodi	N. Arlington	Woodland Park	West Milford	*Miscellaneous	Facebook	Instagram	X	LinkedIn
1/31/2024	21	4	9	1	3	0	0	0	4	53	51	47	8
2/29/2024	8	3	7	0	3	5	1	0	1	31	27	47	5
3/31/2024	3	1	4	0	5	3	0	0	0	22	21	20	6
4/30/2024	3	1	2	2	4	0	0	0	0	19	19	18	8
5/31/2024	3	0	4	0	1	4	0	0	0	20	17	19	5
6/30/2024	13	0	7	0	1	5	0	0	0	28	28	18	5
7/31/2024	5	0	3	0	0	0	0	1	0	15	15	12	6
8/31/2024	3	0	10	1	0	0	0	0	0	17	15	20	14
9/30/2024	3	2	4	0	1	1	0	0	2	16	12	10	2

*Miscellaneous includes system maintenance notifications, PVWC closings for holidays, etc.

- 2 press releases were published in September
 - 9/4 - PVWC reminds customers to check website for flushing schedule
 - 9/16 – Rehabilitation at the Great Falls
- **Critical Mention:** PVWC was mentioned 12 times in the media between September 1, 2024 – October 1, 2024 – sentiment of mentions was either positive or neutral

Information Technology

- Finance Software replacement candidates are in preselection review.
- Little Falls Auditorium audio/visual upgrades are coming on line.
- Phone replacement project kickoff meeting successful.
- SharePoint: 150.18k SharePoint files have been shared/viewed.
- HTE & Card Payment Replacement: Reviewing financial software replacement candidates and demos are scheduled for early next month.
- Foveonics: 34 bins of files from the board secretary’s office and from Finance have been picked up. (89 boxes in total) to be digitally scanned.
- CMMS: Stantec has started to implement some of the changes being requested by Distribution. **Pat Powell** and **Brian Gunderman** are indispensable contributors to CMMS remediations. Go Live date for Distribution is dependent on CIS/CMMS integration efforts.

Finance

- Below is the credit card and EFT revenues and fees for 2024.

2024 Credit Card and EFT Revenue and Fees							
Month	Credit Cards				EFT		
	# Transactions	Revenue (\$)	Fee	%	Revenue	Fee	%
January	11,656	\$ 2,792,463.21	\$ 31,598.39	1.13%	1,835,754.98	16,780.42	0.91%
February	9,629	\$ 2,616,959.98	\$ 28,219.48	1.08%	1,417,579.83	13,459.75	0.95%
March	8,527	\$ 2,058,050.89	\$ 23,723.26	1.15%	1,578,932.84	12,182.54	0.77%
April	9,247	\$ 2,531,106.93	\$ 28,270.28	1.12%	1,481,596.78	12,782.78	0.86%
May	12,265	\$ 3,441,929.22	\$ 35,107.48	1.02%	2,322,823.76	12,063.50	0.52%
June	10,169	\$ 2,758,591.52	\$ 32,398.00	1.17%	1,628,831.82	16,695.00	1.02%
July	11,983	\$ 3,196,079.68	\$ 34,864.99	1.09%	2,096,676.14	13,983.96	0.67%
August	10,860	\$ 3,325,971.70	\$ 32,341.25	0.97%	2,174,429.51	15,468.52	0.71%
September	10,934	\$ 2,981,146.89	\$ 32,891.44	1.10%	1,974,094.73	17,158.80	0.87%
Totals	95,270	\$ 25,702,300	\$ 279,415	1.09%	16,510,720.39	130,575.27	0.79%

2) Organizational Highlights

- NYC Dept. of Environmental Protection (NYCDEP) and NYC Dept. of Design and Construction (NYCDDC) sent 20 staff members to LFWTP to discuss the PVWC lead service line replacement program and lessons learned on 9/27/24. Staff were also provided a field tour of actual lead line replacement sites. The lessons learned from PVWC’s 4,300 lines replaced to date will assist NYC as they ramp up replacement of 150,000 customer owned lead lines over the years to come.
- **Succession Planning:** Through September 2024 there have been 78 promotions and 70 new hires over the last 2.5 years to fill organizational gaps . With all the new people in new roles the focus has been on SOPs, systems optimization, supervision and teamwork, inter-departmental coordination and reporting in addition to EEO and EH&S. There is a large gap in the number of 15-30 year experienced PVWC staff with most staff either being with PVWC for 30+ years or between 1-15 years. There is also a gap in licensing in multiple departments with limited T-4’s, limited W-1 and W-2s and no W-3’s or W-4’s; as well as limited professional engineers. We will continue to assess our organizational needs and work proactively to fill them and encourage staff to get the experience to be eligible to take and pass the required courses and tests for licensure.
- **New Hires:** The following staff have joined PVWC over the last month. This new hire will be introduced at next week’s Board meeting:

Names	Start Date	Department	Title
Luca Finamore	9/23/2024	Maintenance	Co-Op Student
Cruz Cano (goes by Angie)	10/15/2024	Accounting	Sr. Accountant
Matthew Quinn	10/15/2024	Lab	Water Sample Collector

3) Regulatory Issues

Lead Service Line Replacement Status:

The contract with Pacific Construction (Contract 22-B-8) started in July 2022 and the contract with CDM-Smith for CM and service line inspections began in the Spring. The overall program is estimated at \$36M and we have received 77% principal forgiveness (\$27M) from the NJ I-Bank. Work continues replacement of lead line in all cities with a summary listed below as of October 17, 2024.

We are starting to see an accumulation of locations that have not signed the Right-of-Entry forms or have not scheduled appointments to allow the work to progress. This will be a major focus as we look to close out the remaining 1200 lines that need to be replaced.

See the following page for more details on the replacement progress.



Passaic Valley Water Commission Lead Service Line Tracking Summary					
	CLIFTON	PASSAIC	PATERSON	PROSPECT PARK	TOTAL
Inspections					
Remaining Unknowns LSLR Program ⁽¹⁾	194	51	157	5	407
Total Inspection Completed	698	430	432	35	1,595
<i>LSLR Inspection Lead Verified ⁽²⁾</i>	57	14	23	9	103
<i>LSLR Inspection Unable to Verify ⁽³⁾</i>	40	17	32	1	90
<i>LSLR Inspection, Non Lead Verified</i>	436	319	221	23	999
<i>Photo Submission, Non Lead Verified</i>	39	4	9	-	52
<i>Photo Submission, Lead Verified</i>	6	-	2	-	8
<i>Canvass, Non Lead Verified</i>	143	85	165	3	396
<i>Canvass, Lead Verified</i>	17	8	12	-	37
<i>Canvass, Unable to Verify</i>	10	4	18	2	34
Total Inspections Attempted by Address	1,653	968	900	130	3,651
Test Pit Program, Non Lead Verified	2,028	911	1,980	44	4,963
Test Pit Program, Lead Verified	224	99	213	8	544
% Found to Be Lead	11%	5%	9%	26%	9%
Replacements					
Contract 22-B-8 Remaining ⁽⁴⁾	442	170	646	12	1,270
Replaced Lead Service Lines	1,441	792	1,926	144	4,303
% Complete	77%	82%	75%	92%	77%
Verified Non Lead by Test Pit	264	234	580	42	1,120
<i>Completed Pavement Restoration</i>	60	30	115	9	214
<i>Pending Pavement Restoration</i>	59	12	64	10	145
<i>Completed Sidewalk Restoration</i>	271	476	969	79	1,795
<i>Pending Sidewalk Restoration</i>	263	104	552	16	935
<i>Completed Lawn Restoration</i>	1,100	630	1,048	175	2,953
<i>Pending Lawn Restoration</i>	445	137	494	11	1,087
<i>Completed Interior Restoration</i>	331	193	640	21	1,185
<i>Pending Interior Restoration</i>	21	15	62	3	101
NON LEAD	22,263	8,130	22,935	1,156	54,484
Total	22,899	8,351	23,738	1,173	56,161

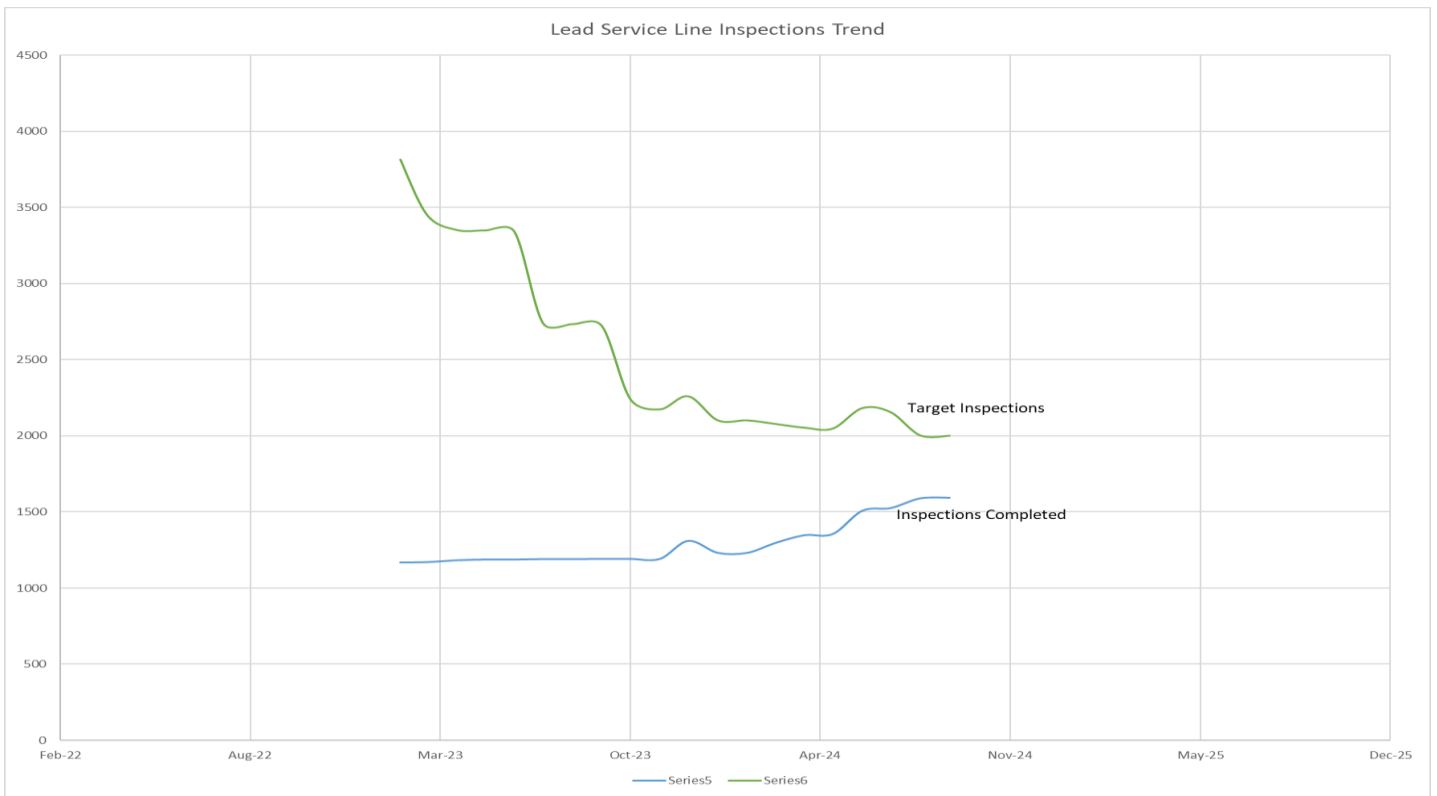
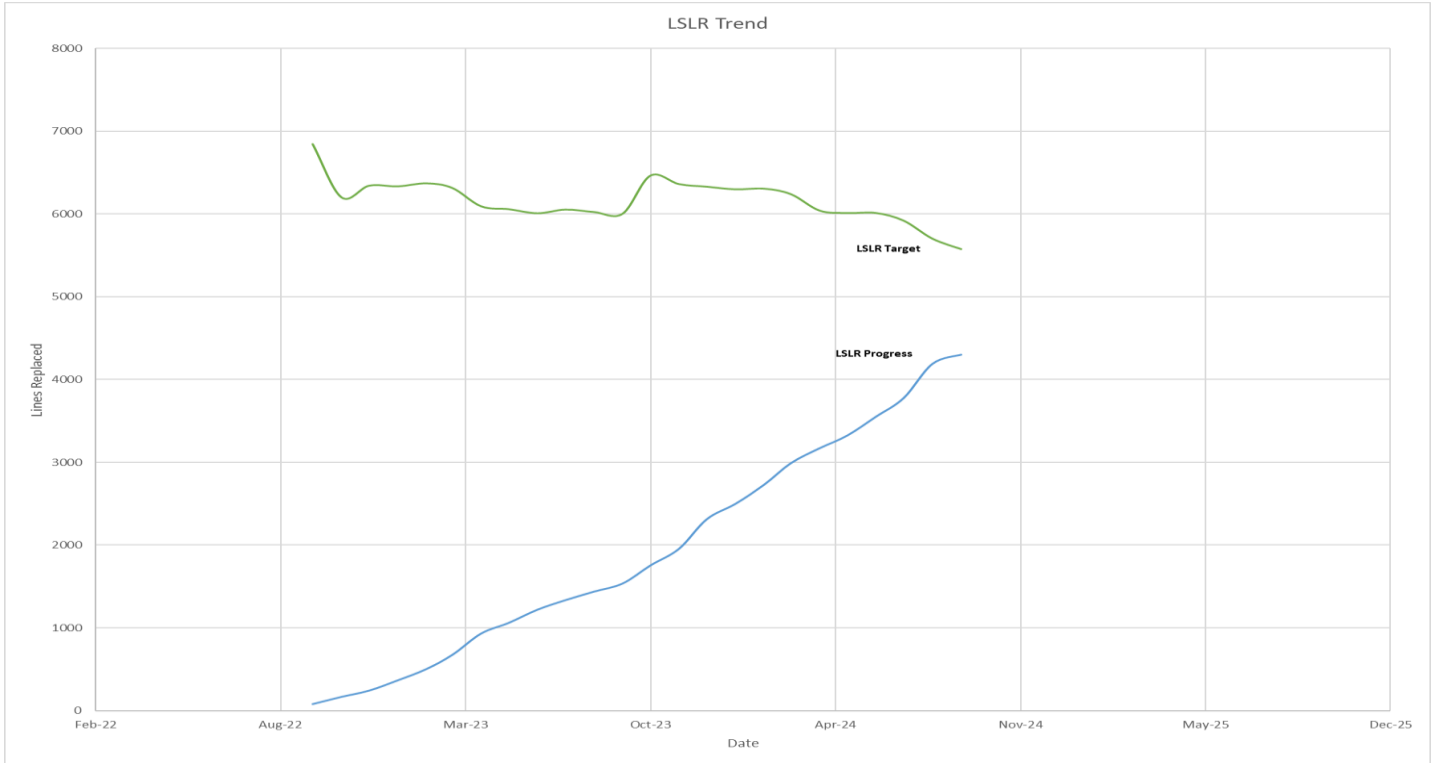
Notes:

(1) denotes the number of unknown service lines remaining to be inspected

(2) denotes the number of lead and galvanized steel assigned to Contract 22-B-8

(3) denotes the number of lines not able to be visually verified assigned to Contract 22-B-8

(4) denotes the number of remaining service lines to be replaced under Contract 22-B-8





Delinquent Accounts

A summary table of delinquent accounts and the associated trends are provided below and on the next page. See attachment A for delinquent accounts greater than \$40,000. Residential shutoffs resumed on Thursday, March 21, 2024. The summary of delinquencies only includes data through September 30, 2024.

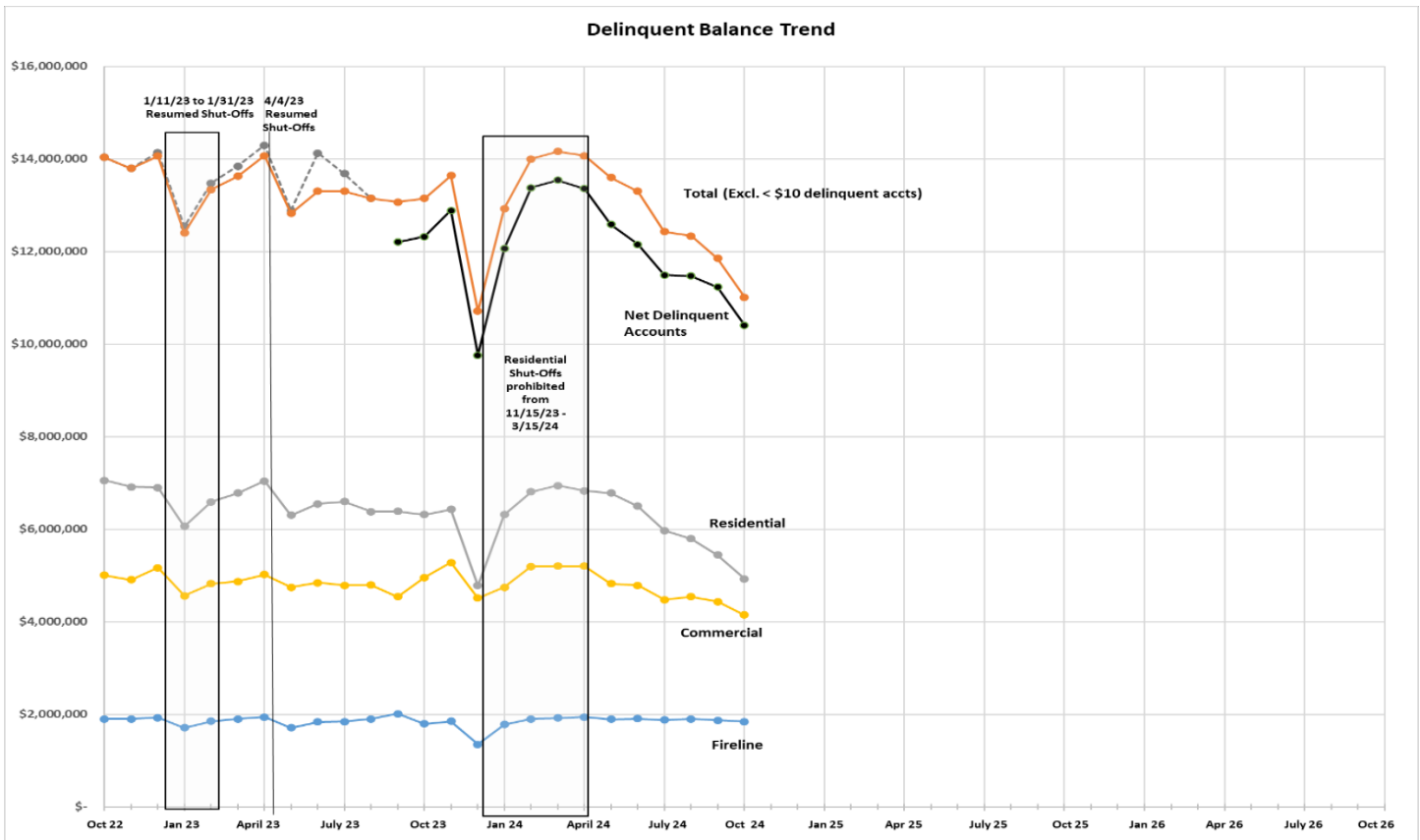
Shutoff and Payment Summary Since March 21, 2024									
Month	Service Address	Delinquent Amount	Amount Paid and Turned Back on	Updated Information/Amount Paid and Turned Back on	Amount Paid and Left on	Updated Information/Payment plan/Ext. given	Has To Be Dug	Updated Information/ Boxes Dug/Vaccumed/ Curb	Turned off /No Payment
March	164	\$377,823.68	\$95,703.08	\$18,390.63	\$29,448.98	14	42	11	30
April	531	\$1,260,644.19	\$239,820.85	\$75,000.93	\$156,574.55	32	136	35	107
May	501	\$1,737,500.74	\$262,752.05	\$7,922.20	\$258,780.65	17	109	13	78
June	646	\$1,398,905.04	\$350,413.19	13190.75	\$227,572.39	25	142	52	86
July	1116	\$2,480,638.94	\$513,573.35	\$59,872.74	\$293,161.84	28	274	49	168
August	818	\$1,781,025.36	\$290,807.77	\$28,370.79	\$214,482.54	6	194	8	161
September	973	\$2,100,274.54	\$415,604.50		\$277,671.63		231		173

*Excludes Accounts that have no outstanding balance past 30-60 days

Retail System - Delinquent Account Summary (does NOT include EP & GF)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Account	% Account	\$/Account
Residential	4,929,791.00	45%	4,720	76%	\$ 1,044.45
Small Commercial-< 2'	2,285,654.00	21%	993	16%	\$ 2,301.77
Fireline	1,847,904.00	17%	195	3%	\$ 9,476.43
Commercial-up to 6" mtr	991,984.00	9%	218	4%	\$ 4,550.39
Industrial- 6" & above	871,410.00	8%	51	1%	\$17,086.47
Municipal	89,431.00	0.8%	33	0.5%	\$ 2,710.03
Total	11,016,174.00	100%	6,210	100%	\$ 1,773.94

Payment Arrangements (does NOT include EP & GF)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Account	% Account	\$/Account
Residential	374,966.13	62%	387	84%	\$ 968.90
Small Commercial-< 2'	134,849.46	22%	55	12%	\$ 2,451.81
Fireline	97,037.03	16%	16	3%	\$ 6,064.81
Commercial-up to 6" mtr	0.00	0.0%	0	0%	#DIV/0!
Industrial- 6" & above	0.00	0%	0	0.0%	#DIV/0!
Municipal	0.00	0.0%	0	0%	#DIV/0!
Total	606,852.62	100%	458	100%	\$ 1,325.01

Net Delinquent (does NOT include EP & GF or payment plans)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Account	% Account	\$/Account
Residential	\$ 4,554,825	44%	\$ 4,333	75%	\$ 1,051.19
Small Commercial-< 2'	\$ 2,150,805	21%	\$ 938	16%	\$ 2,292.97
Fireline	\$ 1,750,867	17%	\$ 179	3%	\$ 9,781.38
Commercial-up to 6" mtr	\$ 991,984	10%	\$ 218	4%	\$ 4,550.39
Industrial- 6" & above	\$ 871,410	8%	\$ 51	1%	\$17,086.47
Municipal	\$ 89,431	1%	\$ 33	0.6%	\$ 2,710.03
Total	\$ 10,409,321	100%	5,752	100%	\$ 1,809.69



4) External Communications

- Annual meetings are held with the fire departments to work through hydrant issues and other infrastructure coordination/upgrades. These are being scheduled for December 2024.
- Quarterly status meetings are currently being scheduled with the Mayors and/or key staff from the following retail systems. The meeting agenda covers the lead service line replacement program status, unauthorized hydrant access/misuse, LIHWAP and shutoffs. The meeting formats are adjusted accordingly.
 - a. Clifton
 - b. Passaic
 - c. Paterson
 - d. North Arlington
 - e. Prospect Park
 - f. Lodi
- Meetings have been scheduled with the Office of Emergency Management. Departments that were in attendance were the NJSP, Bergen County, Paterson, Passaic, Clifton, North Arlington and Lodi.
- A virtual town hall meeting is currently scheduled for 11/12 for our customers and other stakeholders like partner cities/local agencies.
- An internal SharePoint site has launched as of October 17, 2024 with quick links to important information and forms as well as company projects and events with all staff and departments able to access.
- The new website is progressing and is being targeted for soft launch in December 2024 and an official launch in January 2025.

Attachment A – Top delinquent accounts greater than \$40,000

Bold Accounts indicate delinquencies greater than \$40,000.

Not bolded line items include other accounts associated with the delinquent account.

	Customer #	Account #	Account Status	Customer Name	Service Address	Town	Account Type	Collection Status	A/R Balance
	0201763	159162	Active	EAST NEWARK CENTER, LLC	255 GRANT AVENUE	EAST NEWARK	Industrial- 6" & above	Shut-Off List	\$624,396.84
	0122967	069168	Active	MODA FURNITURE	125 SOUTH STREET	PASSAIC	Small Commercial-< 2'	Disconnected	\$118,951.46
3a	125839	69140	Active	CONTEMPO REALTY, LLC	125 SOUTH STREET	PASSAIC	Final Notice (Notice 3)	Delinquent Letter (Notice 1)	\$10,854.08
	0011555	097214	Active	GALAXIE CHEM CORP	6-34 PIERCY STREET	PATERSON	Fireline	Final Notice (Notice 3)	\$104,288.92
	0011555	097236	Finalled	GALAXIE CHEM CORP	28 PIERCY STREET	PATERSON	Commercial-up to 6" mtr	Collections Okay	\$57,447.01
	0271903	118920	Active	AMERICAN FABRIC PROCESSORS	555 E 31ST STREET	PATERSON	Commercial-up to 6" mtr	Shut-Off List	\$95,336.41
2a	271903	118922	Active	AMERICAN FABRIC PROCESSORS	555 E 31ST STREET	PATERSON	Fireline	Delinquent Letter (Notice 1)	\$1,928.69
2b	271903	118924	Active	AMERICAN FABRIC PROCESSORS	555 E 31ST STREET	PATERSON	Fireline	Delinquent Letter (Notice 1)	\$1,816.21
	0122427	104492	Finalled	FABRICOLOR MFG. CORP	24 VAN HOUTEN STREET	PATERSON	Industrial- 6" & above	Collections Okay	\$92,576.27
	0273800	032470	Active	PB NUTCLIFF, LLC	811 ROUTE 3 EAST #2	CLIFTON	Industrial- 6" & above	Disconnected	\$89,180.55
	0124761	101890	Active	PATERSON COMM. DEVELOPMENT	2 MARKET STREET	PATERSON	Fireline	Final Notice (Notice 3)	\$84,498.16
	0124657	105482	Active	CENTER CONTRACTING, CORP.	59-61 WARREN STREET	PATERSON	Fireline	Final Notice (Notice 3)	\$77,591.32
	0290436	174352	Active	325-333 GRAND ST PROPERTIES LLC	325 GRAND STREET	PATERSON	Fireline	Final Notice (Notice 3)	\$70,125.55
6a	267048	83350	Active	GRANDY LAUNDRYMNAT	323 GRAND STREET B	PATERSON	Small Commercial-< 2'	Disconnected	\$2,932.13
6b	149861	83348	Active	LUZ ALI	323 GRAND STREET A	PATERSON	Small Commercial-< 2'	Collections Okay	-\$3,134.24
	0125363	125152	Active	GEORGE DIMITRIJEVIC	345 N 6TH STREET	PROSPECT PARK	Fireline	Final Notice (Notice 3)	\$63,345.44
10a	13297	125150	Active	GEORGE DIMITRIJEVIC	345 N 6TH STREET	PROSPECT PARK	Residential	Disconnected	\$10,624.19
	0225497	097882	Active	RIVERVIEW TOWERS #1	105 PRESIDENTIAL BOULEVARD	PATERSON	Commercial-up to 6" mtr	Shut-Off List	\$55,380.98
	0233821	105492	Active	PUTNAM DEVELOPMENT, CORP.	71 WARREN STREET	PATERSON	Fireline	Final Notice (Notice 3)	\$53,741.66
	0126361	016794	Active	F.E.R. REALTY CO.	244 HAZEL STREET	CLIFTON	Fireline	Final Notice (Notice 3)	\$49,457.44
16a	285523	43174	Finalled	PHILIP IADEROSA	237 W 3RD STREET	CLIFTON	Residential	FINAL NOTICE (NOTICE 3)	\$1,440.84
16a	0123311	16792	Finalled	INTERNATIONAL VEILING COMPANY	244 HAZEL STREET	CLIFTON	Small Commercial-< 2'	Disconnected	\$28,511.35
	0121985	097234	Active	SHERMAN SCOTT	28 PIERCY STREET	PATERSON	Small Commercial-< 2'	Shut-Off List	\$49,313.89
	0037097	091970	Active	MOHAMMAD ODATALLA	165 MARKET STREET	PATERSON	Small Commercial-< 2'	Disconnected	\$48,018.13
17a	0227611	091968	Active	ANSM, INC.	165 MARKET STREET	PATERSON	Small Commercial-< 2'	Disconnected	\$20,744.57
	0302361	149538	Active	GOTHAM CLEANERS	200 CLIFTON BOULEVARD #3	CLIFTON	Small Commercial-< 2'	Disconnected	\$44,311.22
	0052917	101888	Active	GREAT FALLS DEV. CORP.	2 MARKET STREET	PATERSON	Small Commercial-< 2'	Shut-Off List	\$43,240.47
4	52917	182732	Finalled	GREAT FALLS DEV. CORP.	2 MARKET STREET	PATERSON	Small Commercial-< 2'	Collections Okay	\$0.00
	0124931	106374	Active	DAVID GRIMALDI, CO.	61-69 1ST AVENUE	PATERSON	Fireline	Shut-Off List	\$42,769.30
	1221979	106368	Active	DAVID GRIMALDI	65 1ST AVENUE	PATERSON	Industrial- 6" & above	Collections Okay	\$0.00