



Executive Director  
**James Mueller**

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Executive Director Report  
December 18, 2024  
Board Meeting

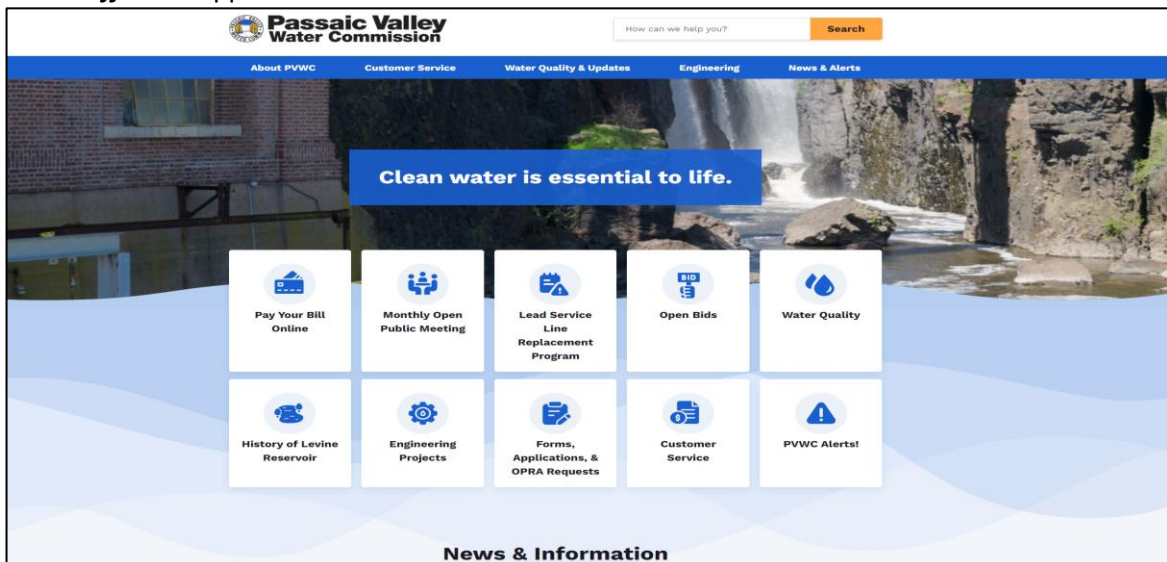
### 1) Operational Issues and Highlights

#### Communications Highlight

On May 24, 2023 PVWC awarded a three (3) year contract to Granicus, LLC for \$354,019.86 to redesign and provide maintenance services for the PVWC website. Work started in August 2023 and followed four discrete phases: *data-mining existing PVWC website information; development and design; training and governance; and launch*. There was a two-month pause starting in August 2024 due to IT security concerns that were resolved and work resumed in October 2024.

**The initial website launch is planned for Thursday, December 12, 2024** and improvements will be incorporated on an as needed basis going forward. Key functionality improvements include: a more professional presentation and easier navigation; Commissioner photos; Sr. Leadership photos and organization; improved customer service with more readily available information including bill payments; engineering construction project status with quarterly updates; Board meeting material including minutes, approved resolutions and upcoming meeting schedules; and News Room buildout highlighting critical PVWC activities and public outreach efforts.

This final push to launch has been spearheaded by **Lisa Iurato**, Sr. Advisor, Communications; **Marisah Potkalesky**, Sr. Tech, MIS; **Eric Coan**, Supervisor IT; **Landy Ducheine**, Director IT; and **all PVWC Department Heads and staff** who supported content creation.



## Purification/Laboratory

- On October 11, 2024 the Power BI data dashboard was launched for the **Laboratory** with access given to key personnel throughout the company. This was a final deliverable for that department culminating months of work on IT security platforms, LIMS systems upgrades and feedback from key Laboratory users regarding critical information to be shown. Through this initial launch we can easily see areas with water quality issues that require management attention.
  - This deliverable was achieved through the existing consultant contract with **Hazen** that started in October 2023 totaling \$500,000. Through this same contract, dashboards are being developed for *Customer Service, Purification and Distribution* that will better enable management to identify areas of good work as well as areas requiring improvements or intervention.

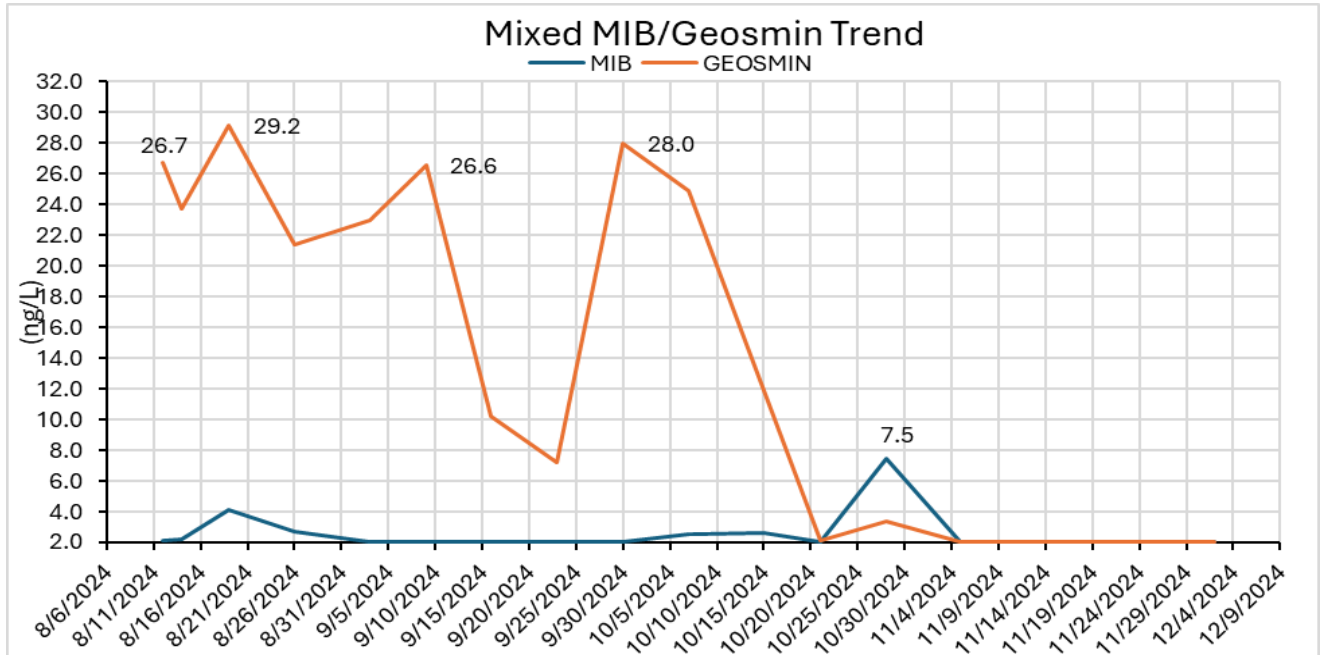


Up to 20 years of data is captured by the dashboard for various parameters. The tool makes water quality trends easy to access over varying time periods allowing for quicker insights and management intervention, QA/QC and short-, medium-, and long-term planning for treatment and distribution improvements. Key staff contributors to this effort include: **Wendy Simone, Charlie Poysick, Priscilla Elliot, Manjitha Chattopadhyay, Nancy Rivera, Joanne Brown, Zackary Miranda, and Dave Melnick.**

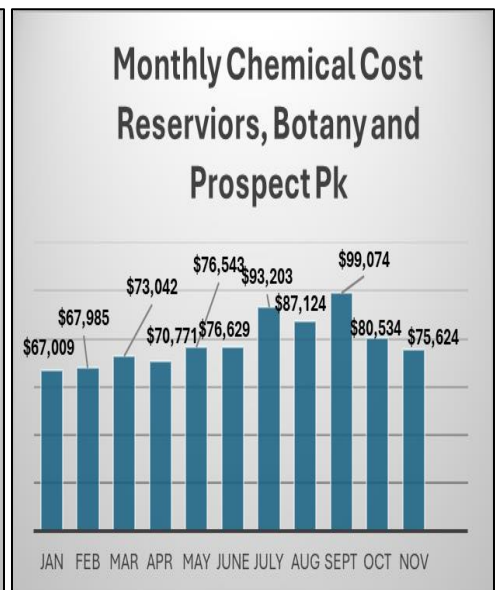
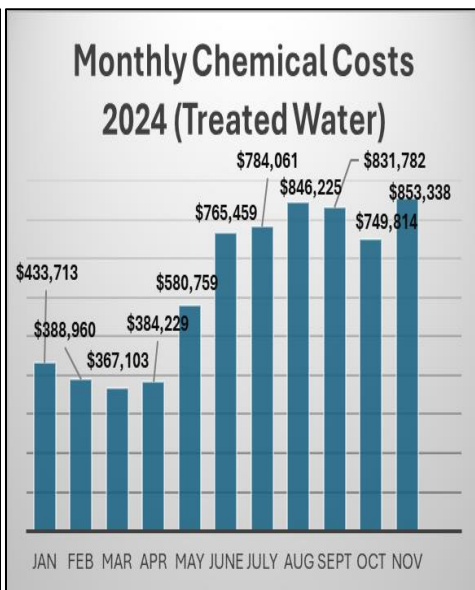
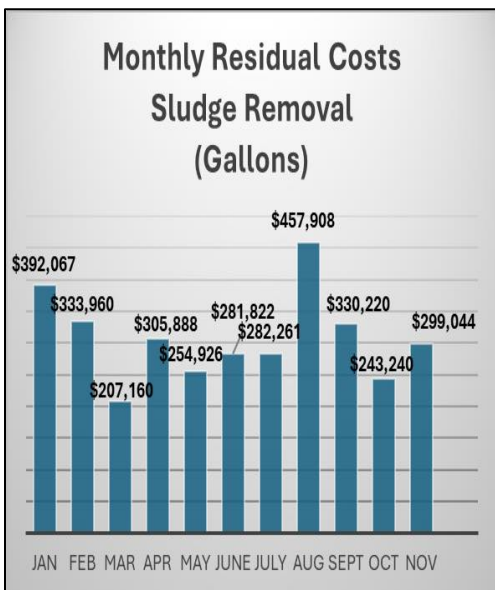
- All filters met the SWTR requirements. Combined filter effluent turbidity met the SWTR requirements. Ozone contactors achieved inactivation ratio for the month. Distribution system met SWTR requirements.



- MIB and Geosmin are naturally occurring compounds in source surface water that have an earthy taste and odor. Since August we have been experiencing higher concentrations in our mixed supply post-treatment due to the water provided by NJDWSC. The Wanaque filtration plant does not have granular activated carbon and instead relies on treatment with PACL to remove suspended solids and turbidity. This is not as effective in removing MIB and Geosmin. Due to above normal temperatures and drought conditions the high concentrations have lasted for several months causing a spike in taste, odor and color complaints. Since late October concentrations have trended down. PVWC staff had been meeting weekly with NJ American Water and NJDWSC staff to discuss ways to mitigate the situation throughout the event.



Purification costs trends are shown below:





## Distribution and Maintenance

- All PVWC hydrant flushing operations have been halted until further notice due to the drought warning issued by the State of New Jersey on November 13, 2024. We are encouraging each city to restrict water intensive activities like street sweeping until conditions improve.

Date	Monthly Distribution Metrics									Monthly Maintenance Metrics	
	Hydrants			Main Breaks		Curb Boxes	Mark-outs		Meters	Work Orders	
	Flushed	Contractor Repaired	In-House Replaced/Repaired	In-house Repaired	Contractor Repaired	# Excavated	Total	Emergency	Replaced	Initiated	Completed
1/31/2024	0	34	31	21	3	28	1930	185	276	335	224
2/29/2024	1	21	17	18	2	36	2462	159	325	290	232
3/31/2024	85	47	17	4	1	37	2462	125	206	303	257
4/30/2024	216	47	11	3	0	45	2911	152	261	169	112
5/31/2024	730	60	14	4	0	80	2563	164	320	179	81
6/30/2024	283	44	15	8	2	78	2321	154	287	127	89
7/31/2024	234	0	15	2	0	100	2206	119	315	220	177
8/31/2024	488	0	15	2	0	135	2191	121	307	192	164
9/30/2024	639	12	20	7	2	111	1997	128	278	208	113
10/31/2024	669	0	20	7	0	132	2251	139	291	133	157
11/30/2024	475	0	18	12	0	98	1882	108	161	128	115
12/31/2024											
<b>Total</b>	<b>3,820</b>	<b>265</b>	<b>193</b>	<b>88</b>	<b>10</b>	<b>880</b>	<b>25,176</b>	<b>1,554</b>	<b>3,027</b>	<b>2,284</b>	<b>1,721</b>

- On Friday December 6<sup>th</sup> there was a meeting with the Clifton and Passaic fire departments discussing ways to optimize communications between PVWC and the city FDs. One issue highlighted the periodic spike in main breaks during summer/fall months (June and September/October) that seems like an anomaly. The FD leadership stated that they do training and inspections around these months which may have a correlation to the increase observed. We will look to better coordinate this activity to monitor and attempt to optimize the operation as warranted to minimize main breaks. November through March breaks generally increase with colder weather and/or temperature volatility (cold-warm-cold)

## Finance

- Below is the credit card and EFT revenues and fees year-to-date for 2024.

2024 Credit Card and EFT Revenue and Fees								
Month	Credit Cards				EFT			
	# Transactions	Revenue (\$)	Fee	%	Revenue	Fee	%	
January	11,656	\$ 2,792,463	\$ 31,598	1.13%	\$ 1,835,755	\$ 16,780	0.91%	
February	9,629	\$ 2,616,960	\$ 28,219	1.08%	\$ 1,417,580	\$ 13,460	0.95%	
March	8,527	\$ 2,058,051	\$ 23,723	1.15%	\$ 1,578,933	\$ 12,183	0.77%	
April	9,247	\$ 2,531,107	\$ 28,270	1.12%	\$ 1,481,597	\$ 12,783	0.86%	
May	12,265	\$ 3,441,929	\$ 35,107	1.02%	\$ 2,322,824	\$ 12,064	0.52%	
June	10,169	\$ 2,758,592	\$ 32,398	1.17%	\$ 1,628,832	\$ 16,695	1.02%	
July	11,983	\$ 3,196,080	\$ 34,865	1.09%	\$ 2,096,676	\$ 13,984	0.67%	
August	10,860	\$ 3,325,972	\$ 32,341	0.97%	\$ 2,174,430	\$ 15,469	0.71%	
September	10,934	\$ 2,981,147	\$ 32,891	1.10%	\$ 1,974,095	\$ 17,159	0.87%	
October	10,899	\$ 3,217,917	\$ 33,332	1.04%	\$ 2,027,307	\$ 14,880	0.73%	
November	9,923	\$ 2,986,178	\$ 32,423	1.09%	\$ 1,960,873	\$ 15,443	0.79%	
December								
<b>Totals</b>	<b>116,092</b>	<b>\$ 31,906,395</b>	<b>\$ 345,170</b>	<b>1.08%</b>	<b>\$ 20,498,901</b>	<b>\$ 160,898</b>	<b>0.78%</b>	
<i>Projected</i>	<i>126,646</i>	<i>34,806,976</i>	<i>\$ 376,549</i>	<i>1.08%</i>	<i>\$ 22,362,437</i>	<i>\$ 175,525</i>	<i>0.78%</i>	



## Environmental Health and Safety (EH&S)

- On December 11<sup>th</sup> we reinitiated the *quarterly safety meeting* with union shop stewards, and other operations staff and managers led by **Francine Stafford, Sr. Advisor EH&S**. Key discussion items included: central SharePoint site where key EH&S information is posted, maintenance of ozone monitors, the need for fire drills, SOPs for field crews in inclement weather, the need to bid out the residuals upgrade project (will bid in January 2025), stop work authority of all staff, and the need to review the EH&S specifications for capital and maintenance contracts to identify and address gaps. A meeting summary with issues/actions will be distributed by the end of next week to all attendees.
- Completed DPCC Annual drill and associated report, satisfying DPCC annual requirements
- HAZWOPER Refresher training conducted for 16 employees
- Updated Bloodborne Pathogen (BBP) Exposure Control Plan in preparation for employee training
- Preparation for employee training on various topics (Right to Know, TCPA, DPCC, etc.) scheduled for December
- There was one (1) reported injury in November.

## Engineering

- **Storage and Distribution Planning** - On December 3<sup>rd</sup> we kicked off the planning contract with *Arcadis* for storage at New Street and Great Notch and required distribution projects needed to enable reservoirs being taken offline for construction of storage tanks. The meeting agenda included review of the project schedule and budget; communication and data management; initial data request and 100-day look-ahead; and identification of next steps and action items. The goal is to produce a realistic, executable engineering plan that can be phased over time, balancing funding needs and infrastructure risk. The contract is deliverable-based with payments released once consultant deliverables are accepted and approved by PVWC to incentivize progress of the work. The plan is due to NJDEP in January 2027.
- **Levine Storage Tanks** – the bid protest *appeal* of the September hearing determination in PVWC's favor is scheduled for December 17<sup>th</sup> with only the third lowest bidder still protesting. We anticipate a final determination sometime in January 2025 and expect to proceed forward with the work in earnest once the determination is received.

## Pumping & Power

- NJDWSC initiated construction on November 4, 2024 on their Wanaque water treatment plant sedimentation basins. NJDWSC has requested that PVWC as well as other purveyors curtail their diversion during this construction period. Construction was completed on November 22, 2024. PVWC flow is back to normal.

## Organizational Development and Human Resources

- Human Resources is in the process of developing several training programs to strengthen safety, skills, and career growth. The apprentice program will begin in 2025 to help develop employees with the exact skills required for PVWC.
- Human Resources is working diligently to ensure a smooth successful open enrollment process for 2025 for healthcare which will be from November 20 - December 20th.

- In-person meetings were held on December 5th in Clifton and Little Falls for staff to make appointments to meet with representatives from Aflac, deferred compensation plans and the Employee Assistance Program (EAP).
- There are no new hires since the last board meeting.
- 2 Interviews held in November.

#### Communications & Intergovernmental Coordination

**13** alerts were sent out in November 2024. **118** social media posts were published across our four (4) platforms: Facebook, Instagram, X, and Linked In. and **64** new users signed up for RAVE.

##### 1. **Press Releases**

**Four (4)** press releases were published in November 2024 (in chronological order):

- Passaic Valley Water Commission Hosts National Collaborative Meeting to Discuss Combatting PFAS
  - Passaic Valley Water Commission to Host Virtual Town Hall Meeting
  - Passaic Valley Water Commission Takes Proactive Measures in Response to New Jersey's Drought Warning
  - Passaic Valley Water Commission Hosted its First Virtual Town Hall
2. A **virtual town** hall meeting was held on 11/12 for our customers and other stakeholders. Approximately 25 people attended and thoughtful questions were submitted regarding project status on Levine Reservoir and water distribution system projects.

#### Information Technology

- IT standards were provided in early December to the PVWC project team for the \$45M residuals upgrade at the Little Falls Water Treatment Plant. This was one of the last pieces of information needed to proceed with finalizing the design. The project will bid in January 2025.
- Phone replacement project was successfully implemented last week with service provider.
- Little Falls Auditorium meeting functionalities are being optimized.

##### 2) **Organizational Highlights**

1. **Field Tour 2024** – Beginning in September I have regularly been performing site visits and ride-alongs with staff in the field to witness their daily accomplishments and discuss challenges. The goal is to make all the great work field staff perform transparent to the rest of the company and highlight accomplishments and/or areas that could be improved. To date the following have been held:
- November 18<sup>th</sup> – fire hydrant repair with **Rakim Hill**, *Water Repairer Supervisor*; and **Oscar Rey**, *Plumber*. There are over 5000 hydrants throughout our eight (8) retail areas and our hydrant section makes sure they are back in service as soon as possible after reported accidents or missing hydrants. In 2024 we've repaired 175 hydrants inhouse through November.



The opportunity to engage with staff on the job and with customers we interacted with during the day was invaluable. Thank you, to all our staff for the great work you do to help achieve the mission, vision and live the core values of the company!



2. There were two (2) internal town hall meetings: November 19<sup>th</sup> in the Clifton Distribution training room and via Teams; and December 2<sup>nd</sup> in the Little Falls Auditorium and via Teams. The agenda for the meeting was:
  - Executive Director summary of the employee engagements held and feedback year-to-date including *Java with Jim events; employee survey; Field Tour 2024 and internal Town Halls;*
  - ODHR presentation on health care open enrollment, FSA, Deferred Compensation, and EAP;
  - IT initiatives including Phishing campaign and cybersecurity direction;
  - EH&S update;
  - Wrap-up.

Over 100 staff attended. Thank you to **Sydel Cohen, Yaxira Lopez, Danny Rodriguez (ODHR); Landy Ducheine, Eric Coan (IT), and Francine Stafford (EH&S)** for presenting on their areas of responsibility.

3. There was a meeting held with the Department Heads and their direct reports on November 22<sup>nd</sup> to review the Diversity, Equity and Inclusion (DEI) demographic analysis completed in October as well as the results of the staff performance evaluations completed to date. There were 43 attendees that participated in an engaging, thoughtful discussion regarding the data presented and the future direction of the company.

### 3) Regulatory Issues

- **NJDEP Northeast Resiliency Coordination** – On December 4<sup>th</sup> NJDEP and the Newark Water Department visited PVWC in Little Falls to convene a meeting on resiliency coordination between PVWC and Newark. The PVWC approach to storage for New Street and Great Notch reservoirs and the prerequisite distribution investments needed to enable reservoir's being taken offline during construction were discussed. Also discussed was NJDEP's recent denial in November of Newark's request to treat at Cedar Grove rather than provide covered storage.

PVWC owes NJDEP a plan for storage and distribution by 2027 and coordinating with Newark in terms of the short-, medium- and long-term plans for that system are high priority. The recently initiated PVWC planning contract with *Arcadis* to develop the storage and distribution plan includes significant scope for multiple workshops with the Big 6 Northern NJ water systems and as well as the wholesale consecutive systems. These workshops are designed to coordinate PVWC infrastructure planning with infrastructure planning of the other utilities and towns and avoid major conflicts that could be a significant risk to water supplies in the region. NJDEP will be meeting separately with Newark to discuss next steps on Cedar Grove and then follow up meetings will be convened with PVWC and Newark. Funding these future investments and maximizing principal forgiveness will be a priority for PVWC.

- **PFAS** – PVWC has kicked off the planning contract with Black and Veatch in September and conducted a two-day workshop with the Water Research Foundation in October. The workshop included national and regional water utilities. Bi-weekly meetings are occurring with PVWC, Cornwell Engineering (in charge of the pilot testing of treatment technologies), and Black & Veatch. The project schedule is being finalized in the project management plan.
- **Lead and Copper Sampling** - PVWC has collected the 100 samples required for the current compliance period (July-Dec 2024) and will submit the results to NJDEP in compliance with State requirements. On November 26<sup>th</sup> there was a high lead concentration sample result validated for a location in Paterson, and we are prioritizing the replacement of that line. Prior to the sampling result, the location had been non-responsive to the contractor and had not granted a right of entry form to enable scheduling the replacement of the line.
- **Lead Service Line Replacement Status** - The contract with Pacific Construction (Contract 22-B-8) started in July 2022 and the contract with CDM-Smith for CM and service line inspections began in the Spring. The overall program is estimated at \$36M and we have received 77% principal forgiveness (\$27M) from the NJ I-Bank. Work continues replacement of lead line in all cities with a summary listed below as of November 29, 2024.

We are starting to see an accumulation of locations that have not signed the Right-of-Entry forms or have not scheduled appointments to allow the work to progress. This will be a major focus as we look to close out the almost 1200 lines remaining in our inventory. Vacant properties, delinquent accounts, rental tenants and absentee landlords making schedule coordination difficult are all compounding factors that we are actively working through. As of November 29<sup>th</sup> there are 316 locations that are non-responsive and have exceeded the contract maximum of contact attempts. Customer service is actively working to contact these customers and is beginning to make some progress in getting responses. The contract end date has been extended to July 2025 as approved by the Board on October 23, 2024.





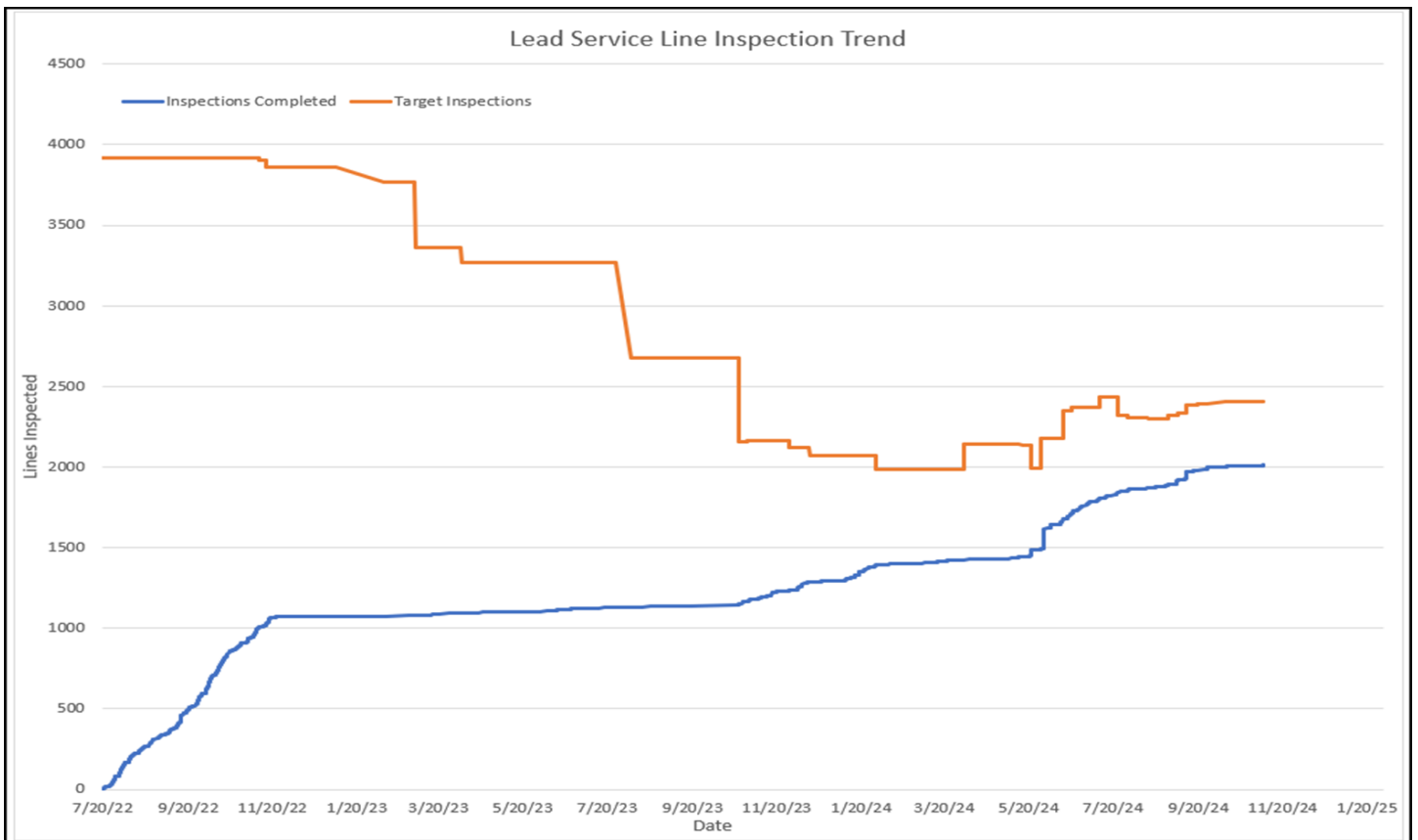
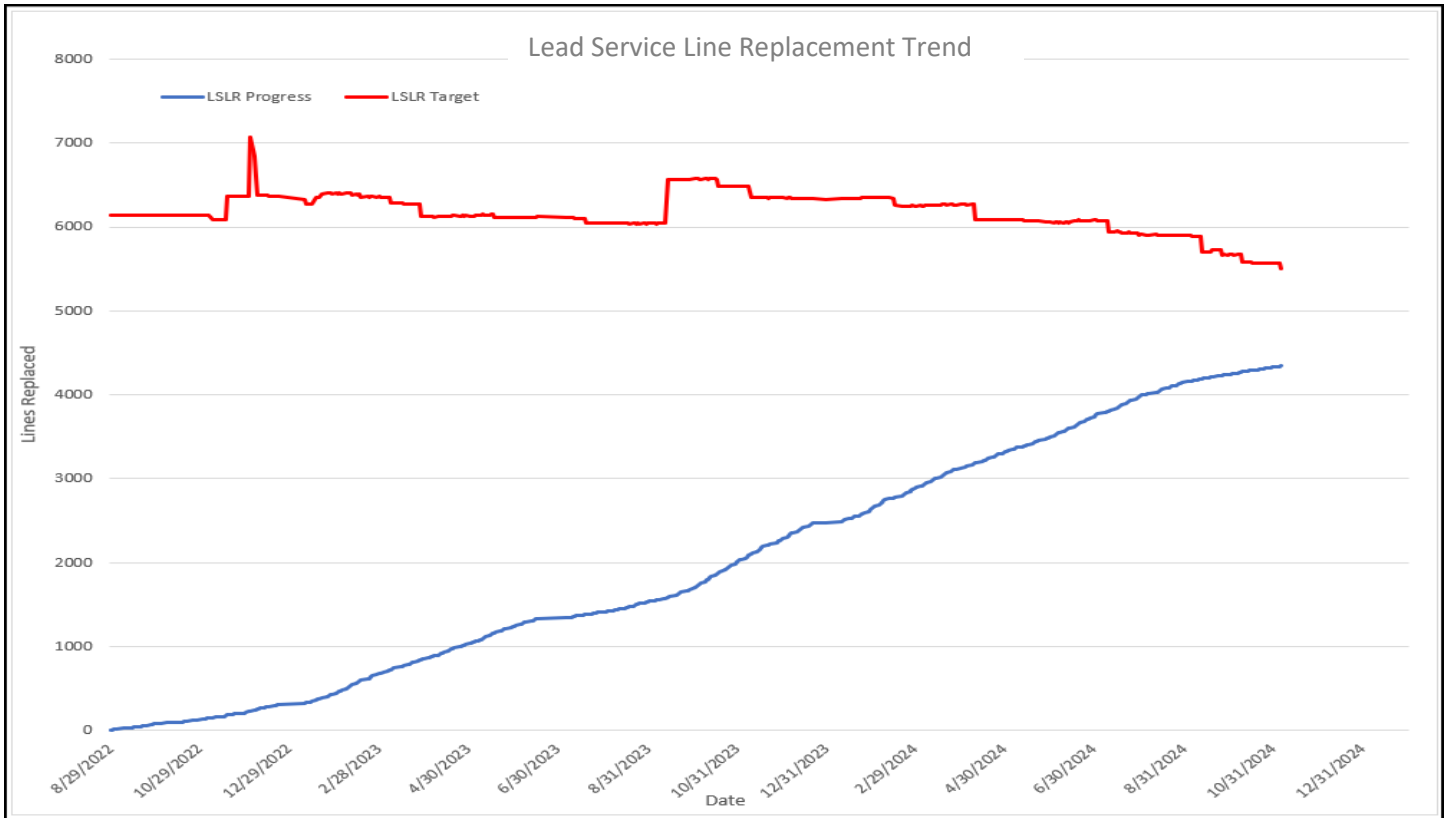
<b>Passaic Valley Water Commission Lead Service Line Tracking Summary</b>					
	<b>CLIFTON</b>	<b>PASSAIC</b>	<b>PATERSON</b>	<b>PROSPECT PARK</b>	<b>TOTAL</b>
<b>Inspections</b>					
Remaining Unknowns LSLR Program <sup>(1)</sup>	-	-	-	-	-
Total Inspection Completed	740	449	484	38	<b>1,711</b>
<i>LSLR Inspection Lead Verified</i> <sup>(2)</sup>	57	14	23	9	<b>103</b>
<i>LSLR Inspection Unable to Verify</i> <sup>(3)</sup>	40	17	32	1	<b>90</b>
<i>LSLR Inspection, Non Lead Verified</i>	436	319	221	23	<b>999</b>
<i>Photo Submission, Non Lead Verified</i>	39	6	9		<b>54</b>
<i>Photo Submission, Lead Verified</i>	6		2		<b>8</b>
<i>Canvass, Non Lead Verified</i>	143	85	168	3	<b>399</b>
<i>Canvass, Lead Verified</i>	13	4	12	-	<b>29</b>
<i>Canvass, Unable to Verify</i>	6	4	17	2	<b>29</b>
Total Inspections Attempted by Address	1,653	968	900	130	<b>3,651</b>
Test Pit Program, Non Lead Verified	2,028	911	1,980	44	<b>4,963</b>
Test Pit Program, Lead Verified	224	99	213	8	<b>544</b>
% Found to Be Lead	10%	4%	8%	24%	<b>8%</b>
<b>Replacements</b>					
Contract 22-B-8 Remaining <sup>(4)</sup>	259	186	415	11	<b>871</b>
Contract 22-B-8 Non Responsive	52	60	204	-	<b>316</b>
Replaced Lead Service Lines	1,505	799	2,009	144	<b>4,457</b>
% Complete	85%	81%	83%	93%	<b>84%</b>
Verified Non Lead by Test Pit	311	238	665	42	<b>1,256</b>
<i>Completed Pavement Restoration</i>	60	30	115	9	<b>214</b>
<i>Pending Pavement Restoration</i>	59	12	64	10	<b>145</b>
<i>Completed Sidewalk Restoration</i>	271	476	969	79	<b>1,795</b>
<i>Pending Sidewalk Restoration</i>	263	104	552	16	<b>935</b>
<i>Completed Lawn Restoration</i>	1,100	630	1,048	175	<b>2,953</b>
<i>Pending Lawn Restoration</i>	445	137	494	11	<b>1,087</b>
<i>Completed Interior Restoration</i>	331	193	640	21	<b>1,185</b>
<i>Pending Interior Restoration</i>	21	15	62	3	<b>101</b>
<b>NON LEAD</b>	22,470	8,219	23,059	1,159	<b>54,907</b>
<b>Total</b>	<b>22,729</b>	<b>8,503</b>	<b>23,474</b>	<b>1,170</b>	<b>55,876</b>

Notes:

(1) denotes the number of unknown service lines remaining to be inspected

(2) denotes the number of lead and galvanized steel assigned to Contract 22-B-8

(3) denotes the number of lines not able to be visually verified assigned to Contract 22-B-8





## Delinquent Accounts

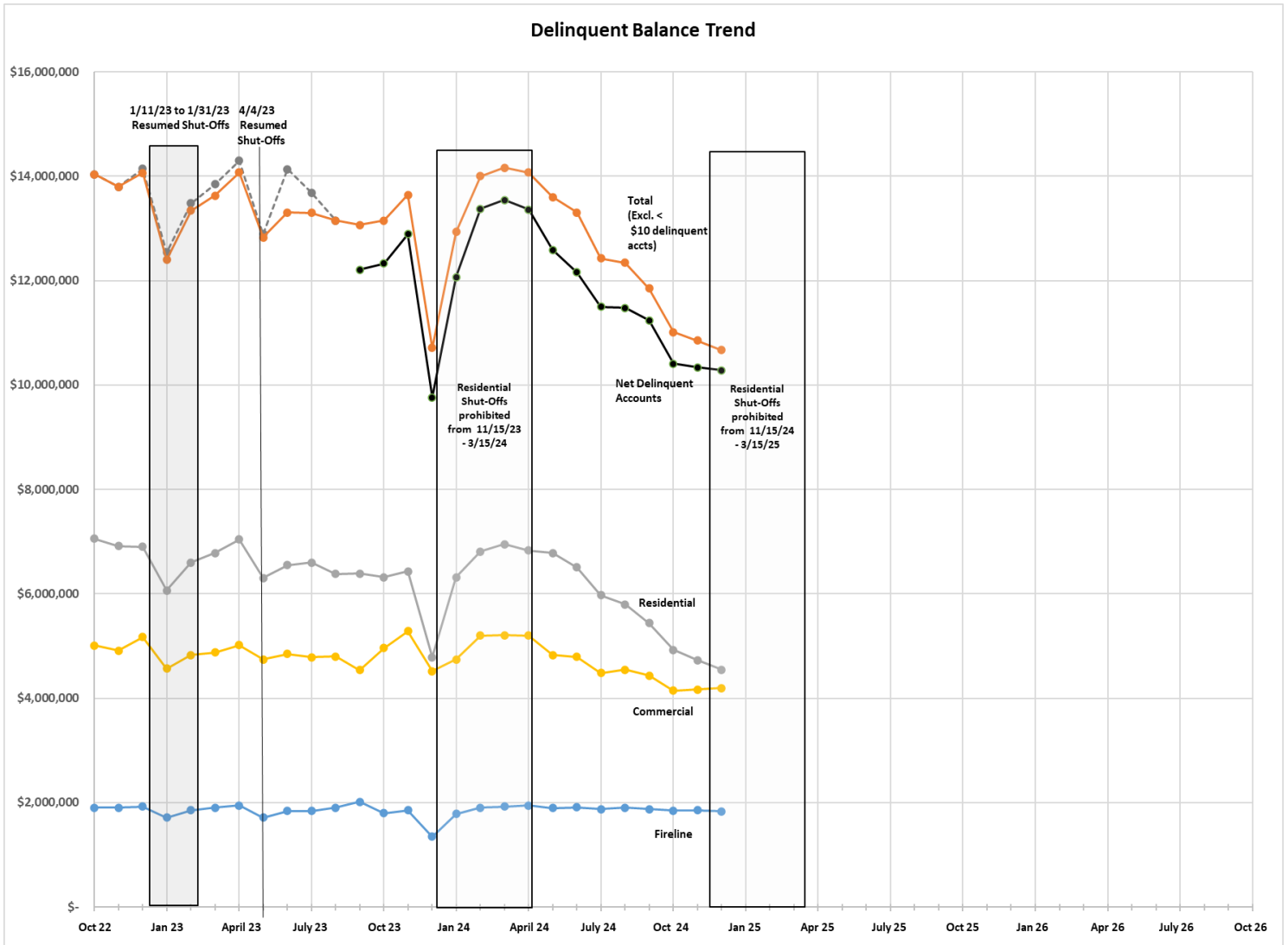
A summary table of delinquent accounts and the associated trends are provided below and on the next page. See attachment A for delinquent accounts greater than \$40,000. **Residential shutoffs resumed on Thursday, March 21, 2024 and have stopped as of November 15, 2024.** The summary of delinquencies only includes data through October 31, 2024.

\*Excludes Accounts that have no outstanding balance past 30-60 days

Retail System - Delinquent Account Summary (does NOT include EP & GF)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Residential	4,546,534.00	43%	4,633	75%	\$ 981.34
Small Commercial-< 2'	2,259,371.00	21%	1,030	17%	\$ 2,193.56
Fireline	1,834,783.00	17%	192	3%	\$ 9,556.16
Commercial-up to 6" mtr	910,948.00	9%	222	4%	\$ 4,103.37
Industrial- 6" & above	1,025,294.00	10%	50	1%	\$ 20,505.88
Municipal	93,225.00	0.9%	31	0.5%	\$ 3,007.26
<b>Total</b>	<b>10,670,155.00</b>	<b>100%</b>	<b>6,158</b>	<b>100%</b>	<b>\$ 1,732.73</b>

Payment Arrangements (does NOT include EP & GF)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Residential	204,340.48	53%	217	82%	\$ 941.66
Small Commercial-< 2'	106,796.38	28%	36	14%	\$ 2,966.57
Fireline	73,450.18	19%	11	4%	\$ 6,677.29
Commercial-up to 6" mtr	0.00	0.0%	0	0%	#DIV/0!
Industrial- 6" & above	0.00	0%	0	0.0%	#DIV/0!
Municipal	0.00	0.0%	0	0%	#DIV/0!
<b>Total</b>	<b>384,587.04</b>	<b>100%</b>	<b>264</b>	<b>100%</b>	<b>\$ 1,456.77</b>

Net Delinquent (does NOT include EP & GF or payment plans)					
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Account Type	\$	% \$	# Accounts	% Account	\$/Account
Residential	\$ 4,342,194	42%	4416	75%	\$ 983.29
Small Commercial-< 2'	\$ 2,152,575	21%	994	17%	\$ 2,165.57
Fireline	\$ 1,761,333	17%	181	3%	\$ 9,731.12
Commercial-up to 6" mtr	\$ 910,948	9%	222	4%	\$ 4,103.37
Industrial- 6" & above	\$ 1,025,294	10%	50	1%	\$ 20,505.88
Municipal	\$ 93,225	1%	31	0.5%	\$ 3,007.26
<b>Total</b>	<b>\$ 10,285,568</b>	<b>100%</b>	<b>5,894</b>	<b>100%</b>	<b>\$ 1,745.09</b>



Delinquencies continued to trend down slightly in November although November 15<sup>th</sup> began the winter termination period for residential shutoffs. This period lasts through March 15<sup>th</sup>. We are continuing to evaluate strategies to address commercial and fire line delinquent accounts during the winter termination period.

#### 4) External Communications

3. On December 6<sup>th</sup> PVWC coordinated training with various city fire departments at the Little Falls auditorium. A formal list of issues and follow up actions will be circulated by PVWC to all attendees.
4. Preparing for the winter program – residential shutoffs have been halted and we will only continue with shutoffs of delinquent commercial accounts as of November 15, 2024 to March 15, 2024.
5. Quarterly status meetings are currently being scheduled with the Mayors and/or key staff from the following retail systems. The meeting agenda covers the lead service line replacement program status, unauthorized hydrant access/misuse, LIHWAP and shutoffs.

**Attachment A – Top delinquent accounts greater than \$40,000**

**Bold Accounts indicate delinquencies greater than \$40,000.**

**Not bolded line items include other accounts associated with the delinquent account.**

	Customer #	Account #	Account Status	Customer Name	Service Address	Town	Account Type	Collection Status	A/R Balance
1	<b>0201763</b>	<b>159162</b>	<b>Active</b>	<b>EAST NEWARK CENTER, LLC</b>	<b>255 GRANT AVENUE</b>	<b>EAST NEWARK</b>	<b>Industrial- 6" &amp; above</b>	<b>Shut-Off List</b>	<b>\$640,274.39</b>
2	<b>0273800</b>	<b>032470</b>	<b>Active</b>	<b>PB NUTCLIFF, LLC</b>	<b>811 ROUTE 3 EAST #2</b>	<b>CLIFTON</b>	<b>Industrial- 6" &amp; above</b>	<b>Disconnected</b>	<b>\$155,109.07</b>
3	<b>0122967</b>	<b>069168</b>	<b>Active</b>	<b>MODA FURNITURE</b>	<b>125 SOUTH STREET</b>	<b>PASSAIC</b>	<b>Small Commercial-&lt; 2'</b>	<b>Disconnected</b>	<b>\$121,897.03</b>
3a	125839	69140	Active	CONTEMPO REALTY, LLC	125 SOUTH STREET	PASSAIC	Final Notice (Notice 3)	Delinquent Letter (Notice 1)	\$11,917.54
4	<b>0011555</b>	<b>097214</b>	<b>Active</b>	<b>GALAXIE CHEM CORP</b>	<b>6-34 PIERCY STREET</b>	<b>PATERSON</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$107,211.92</b>
5	<b>0011555</b>	<b>097236</b>	<b>Finalled</b>	<b>GALAXIE CHEM CORP</b>	<b>28 PIERCY STREET</b>	<b>PATERSON</b>	<b>Commercial-up to 6" mtr</b>	<b>Collections Okay</b>	<b>\$58,601.69</b>
6	<b>0271903</b>	<b>118920</b>	<b>Active</b>	<b>AMERICAN FABRIC PROCESSORS</b>	<b>555 E 31ST STREET</b>	<b>PATERSON</b>	<b>Commercial-up to 6" mtr</b>	<b>Shut-Off List</b>	<b>\$97,623.16</b>
6a	271903	118922	Active	AMERICAN FABRIC PROCESSORS	555 E 31ST STREET	PATERSON	Fireline	Delinquent Letter (Notice 1)	\$1,882.01
6b	271903	118924	Active	AMERICAN FABRIC PROCESSORS	555 E 31ST STREET	PATERSON	Fireline	Delinquent Letter (Notice 1)	\$1,312.58
7	<b>0122427</b>	<b>104492</b>	<b>Finalled</b>	<b>FABRICOLOR MFG. CORP</b>	<b>24 VAN HOUTEN STREET</b>	<b>PATERSON</b>	<b>Industrial- 6" &amp; above</b>	<b>Collections Okay</b>	<b>\$94,437.05</b>
8	<b>0124761</b>	<b>101890</b>	<b>Active</b>	<b>PATERSON COMM. DEVELOPMENT</b>	<b>2 MARKET STREET</b>	<b>PATERSON</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$87,027.28</b>
9	<b>0124657</b>	<b>105482</b>	<b>Active</b>	<b>CENTER CONTRACTING, CORP.</b>	<b>59-61 WARREN STREET</b>	<b>PATERSON</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$79,982.98</b>
10	<b>0290436</b>	<b>174352</b>	<b>Active</b>	<b>325-333 GRAND ST PROPERTIES LLC</b>	<b>325 GRAND STREET</b>	<b>PATERSON</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$72,368.64</b>
10a	267048	83350	Active	GRANDY LAUNDRYMNAT	323 GRAND STREET B	PATERSON	Small Commercial-< 2'	Disconnected	\$2,750.79
10b	149861	83348	Active	LUZ ALI	323 GRAND STREET A	PATERSON	Small Commercial-< 2'	Collections Okay	-\$3,027.09
11	<b>0125363</b>	<b>125152</b>	<b>Active</b>	<b>GEORGE DIMITRIJEVIC</b>	<b>345 N 6TH STREET</b>	<b>PROSPECT PARK</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$65,096.90</b>
11a	13297	125150	Active	GEORGE DIMITRIJEVIC	345 N 6TH STREET	PROSPECT PARK	Residential	Disconnected	\$10,832.23
12	<b>0233821</b>	<b>105492</b>	<b>Active</b>	<b>PUTNAM DEVELOPMENT, CORP.</b>	<b>71 WARREN STREET</b>	<b>PATERSON</b>	<b>Fireline</b>	<b>Final Notice (Notice 3)</b>	<b>\$55,267.80</b>
13	<b>0121985</b>	<b>097234</b>	<b>Active</b>	<b>SHERMAN SCOTT</b>	<b>28 PIERCY STREET</b>	<b>PATERSON</b>	<b>Small Commercial-&lt; 2'</b>	<b>Shut-Off List</b>	<b>\$50,834.67</b>
14	<b>0037097</b>	<b>091970</b>	<b>Active</b>	<b>MOHAMMAD ODATALLA</b>	<b>165 MARKET STREET</b>	<b>PATERSON</b>	<b>Small Commercial-&lt; 2'</b>	<b>Disconnected</b>	<b>\$49,513.25</b>
14a	0227611	091968	Active	ANSM, INC.	165 MARKET STREET	PATERSON	Small Commercial-< 2'	Disconnected	\$21,379.60
15	<b>0052917</b>	<b>101888</b>	<b>Active</b>	<b>GREAT FALLS DEV. CORP.</b>	<b>2 MARKET STREET</b>	<b>PATERSON</b>	<b>Small Commercial-&lt; 2'</b>	<b>Shut-Off List</b>	<b>\$44,545.94</b>
15a	52917	182732	Finalled	GREAT FALLS DEV. CORP.	2 MARKET STREET	PATERSON	Small Commercial-< 2'	Collections Okay	\$0.00
									\$1,826,839.43